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Question Paper Code : X 85132

M.B.A. DEGREE EXAMINATIONS, NOV./DEC. 2020
Elective
BA 5028 – PROJECT MANAGEMENT
(Regulations 2017)

Time : Three Hours

Maximum : 100 Marks

Answer ALL questions

PART – A

(10×2=20 Marks)

1. How are projects different from other forms of business ?
2. Why are teams needed in projects ?
3. How is an activity time determined ?
4. What is risk in a project ?
5. Why are networks crashed ?
6. How is critical path different from critical chain ?
7. When are projects terminated ?
8. Should project control also be planned ?
9. How are organization structures of projects different from other kinds of organisations ?
10. What is a conflict ?

PART – B

(5×13=65 Marks)

11. a) Explain the steps involved in project formulation.
(OR)
b) Describe the roles and responsibilities of project team members.
12. a) Elaborate upon the planning process used in projects.
(OR)
b) Discuss the steps involved in making a budget estimate for projects.



13. a) Explain the use of Gantt charts in monitoring projects.

(OR)

b) Describe the concept of resource levelling using an example of your choice. Why is it needed ?

14. a) Describe the plan-monitor control cycle in projects.

(OR)

b) Discuss the various processes involved in evaluating and auditing a project.

15. a) Explain the organizational structure best suited for projects with examples.

(OR)

b) Describe any two methods used in projects for resolving conflicts.

PART – C

(1×15=15 Marks)

16. a) You have been asked to organize a project team for flood relief work in the neighbouring state. What will your project goals be ? Explain the work breakdown structure and the budget for the efforts. How will you manage the scarce resources ? Draw the project network diagram. Explain the control steps you will take and how you will ensure project completion.

(OR)

b) You have been asked to organize a project team for educating the rural children by taking a mobile school to their neighbourhood. What will your project goals be ? Explain the work breakdown structure and the budget for the efforts. How will you manage the scarce resources ? Draw the project network diagram. Explain the control steps you will take and how you will ensure project completion.
